Original article

The relationship between inpatient nurse burnout and safety outcomes in a teaching hospital in Thailand

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Objectives To identify the prevalence of inpatient nurse burnout and determine the association between burnout and safety outcomes based on self-reports and system reports, including medication errors, and sharp object injuries.

Methods A cross-sectional study was conducted of 1,464 inpatient nurses at a teaching hospital in Thailand. A self-administered questionnaire was used to collect demographic data, burnout assessment, and self-reported safety outcomes. System-reported safety outcomes were obtained from hospital incident occurrence reports (IOR). Mixed effect logistic regression and negative binomial regression models were used to explore the association between inpatient nurse burnout and both self-reported and IOR safety outcomes.

Results Of the 702 participating inpatient nurses, 27% reported high emotional exhaustion, 13% reported high depersonalization, and only one nurse reported low personal accomplishment. The high emotional exhaustion dimension was statistically associated with self-reported medication errors (ORadj 1.90, 95%CI 1.1-3.2) and self-reported sharp object injuries (ORadj 3.12, 95%CI 1.2-7.9). For each one-point increase in emotional exhaustion on a 7-point Likert scale, the rate of reported sharp object injuries increased by 15% (p < 0.05).

Conclusions Emotional exhaustion among inpatient nurses was noticeable and could potentially impact on patient and personnel safety. Identification of nurses with emotional exhaustion and provision of support should be considered as a part of included in policies to improve safety outcomes in the healthcare services. Chiang Mai Medical Journal 2021;60(3):325-34. doi: 10.12982/CMUMEDJ.2021.29

Keywords: burnout, inpatient nurse, medication errors, sharp object injuries, safety outcomes

Introduction

Safety is an issue of significant concern in many occupational settings, including the health-care sector. Healthcare accreditation organizations worldwide, including Thailand's Healthcare Accreditation Institute, are determined to promote and enhance safety policies in health facilities to provide safe healthcare delivery. In 2017, a national health policy, the 'Patient and Personnel Safety Goals (2P safety)' was initiated in Thailand to encourage high-quality healthcare services that are safe for both patients and healthcare personnel. Several outcomes, including medication

errors and sharp object injuries, were specified as 2P safety indicators (1).

Medication errors can occur at various stages of the medical delivery process; however, they occur most frequently during the administration phase, and are most frequently committed by nurses (2). A study of Southeast Asian countries reported that the rate of administration errors was between 15.2% and 88% (3). The consequences of medication errors can range from no harm to patient death. These errors can result in an increased mortality rate, increased duration

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of hospitalization, and increased medical costs (4). Regarding sharp object injuries, the United States Centers for Disease Control and Prevention (CDC) has estimated that approximately 385,000 healthcare workers in the U.S. are exposed to percutaneous injuries every year and that more than 1,000 injuries occur each day (5). In Thailand, a study by Honda et al. found that 55% of nurses had been injured by sharp instruments within the previous 12 months (6). Although the majority of sharp object injuries are not life-threatening, possible severe consequences include transmission of infectious diseases such as hepatitis B, hepatitis C, and human immunodeficiency virus infection.

Factors leading to medication errors and sharp object injuries among nurses can be classified as active failures and latent conditions. Based on Reason's Swiss cheese model, active failures are defined as unsafe acts executed by individual nurses and latent conditions are the flaws within organizations (7). One of the individual nurserelated factors recently found to be associated with medication errors and sharp object injuries was burnout (8,9). Burnout, an occupational phenomenon resulting from the unsuccessful management of chronic workplace stress, consists of three dimensions: emotional exhaustion, depersonalization, and a low degree of personal accomplishment (10). It mostly occurs among various professions who work with people in challenging situations, including the nursing profession (11). A previous study of nurse burnout in nine countries by Aiken et al. (2011) found that 42% of nurses in Thailand reported a high level of burnout (12). The problem is that nurse burnout can affect both the well-being of nurses and the quality of healthcare delivery (13). Additionally, a systematic review by Hall and colleagues reported a significant association between burnout and patient safety (14).

In Thailand, there have been few studies of the association between burnout and medication errors. One previous study documented a positive association between burnout and medication errors among nurses, but the study was conducted exclusively in a community hospital setting (8). Studies in large hospitals or teaching hospitals where the number of care procedures are higher and safety programs are presumed to be much more organized, however, have been very limited. In addition, no studies have investigated the relationship between nurse burnout and sharp object injuries, especially injuries reported via the hospital incident occurrence report (IOR) system.

Objectives

The objective of this study was to identify the prevalence of burnout and investigate the association between burnout and safety outcomes, including system-reported and self-reported medication errors and sharp object injuries, among inpatient nurses at a teaching hospital in Thailand.

Methods

This cross-sectional study was conducted among 1,464 inpatient nurses in 71 selected wards of one teaching hospital. The required minimum sample size, 700 inpatient nurses, was determined by applying the sample size guideline for logistic regression in large populations (15). The actual initial sample size was based on an anticipated non-response rate of 50%. All inpatient nurses who had been working in the hospital for one year or more were invited to participate in the study. Nurses who agreed to participate were requested to complete a questionnaire, which included an explanation of the study's purposes and assurance that their responses would be kept confidential and anonymous. The study was conducted between July and August 2020 and was approved by the Institutional Review Board of the Faculty of Medicine, Ramathibodi Hospital, Mahidol University. (MURA 2020/510)

Research instruments

This study used primary data from a self-administered questionnaire and secondary data from the hospital record system. The questionnaire consisted of three parts. The first part was demographic data, including personal and working history. The second part was a Maslach Burnout Inventory (MBI) questionnaire, a burnout

questionnaire for healthcare personnel. This questionnaire was translated into Thai by the Mental Health Center 7, Khon Kaen, and tested for internal consistency with a Cronbach's alpha coefficient of 0.80 (16). It was composed of 22 questions measuring three dimensions of burnout: emotional exhaustion (EE) 9 questions, depersonalization (DP) 5 questions, and personal accomplishment (PA) 8 questions. The questions were written in the form of statements about jobrelated feelings, e.g., "I feel emotionally drained from my work". The emotional exhaustion and depersonalization dimensions were measured using a seven-point Likert scale (from 0 = neverto 6 = every day), while personal accomplishment was reverse scored (6 = never, to 0 = every day) and was based on respondent experiences. An EE score of 27 or higher indicates high emotional exhaustion, a DP score of 13 or higher indicates high depersonalization, and a PA score of less than 32 indicates a feeling of low personal accomplishment. Scores of 17 to 26 on the EE dimension, 7 to 12 on the DP dimension, and 32 to 38 on the PA dimension show evidence of moderate burnout. Scores of 16 or lower on the EE dimension, 6 or lower on the DP dimension, and 39 or higher on the PA dimension show evidence of low burnout. Individuals with high emotional exhaustion and depersonalization combined with low personal accomplishment were categorized as having burnout syndrome as defined by the World Health Organization (WHO) (10). The last part of the questionnaire was self-reported medication errors and sharp object injuries. A medication error was defined as any error in the process of drug preparation or drug administration that harmed or could have harmed the patient, e.g., wrong drug, wrong dose, or unordered drug. (17) A sharp object injury was defined as an incident that caused a blade, needle, or other medical instrument to unintentionally penetrate the skin of the respondent while working (18). Responses were obtained from two yes-no questions: 1) "Have you ever made a medication error during the past year?" and 2) "Have you ever had an injury from a sharp object during the past year?".

Reports of medication errors and sharp object injuries were obtained from the hospital IOR online reporting system. In this hospital, personnel were required to report all incidents, including medication errors and sharp object injuries, via the reporting system. The cumulative number of incidents in each ward during the past year were obtained. This data did not include any personal information of those involved in the incidents. Additionally, the data on the number of nurses, number of beds, and length of hospital stay in each ward for the same period were collected to control for confounding.

Statistical analysis

Descriptive statistics were used to measure the characteristics of participants and the overall picture of burnout. Categorical variables, e.g., gender and marital status, were calculated as percentages. Continuous variables such as age and nursing experience were reported as means and standard deviations (SD).

Inferential statistics were used to explore the association between nurse burnout and safety outcomes at both the individual and ward levels. For the individual level, self-reported safety outcomes were treated as dichotomous variables. The data were analyzed using a mixed logistic regression model to take into account differences among inpatient wards. Odds ratios (OR) and 95% confidence intervals (CI) were calculated. Variables were selected based on previous knowledge and potential association with outcomes at a p < .15from the Chi-squared tests (19). These variables were assessed for multicollinearity using variance inflation factors (VIF) before being included in the final model. At the ward level, the reported number of medication errors and sharp object injury incidents in each ward were regressed on the average scores of the burnout dimensions using a negative binomial regression model to take into account the potential overdispersion of the data. The covariates in the models included the nurseto-bed ratio, type of inpatient ward and bed occupancy rate. The inpatient wards were categorized as private, general, intensive care units (ICU) or

semi-ICUs. Bed occupancy rates were calculated using the formula: (number of inpatient days x 100)/(number of beds x 365). Incidence rate ratios (IRR) and 95% CIs were calculated. All analyses were conducted using STATA 14.0. A p value of .05 was set as the level of statistical significance.

Results

A total of 702 nurses from 68 inpatient wards completed the questionnaire (a 48% response rate). The participants were predominantly female (97.4%), with an average age of 32 years. The majority of the nurses were single and had graduated with a bachelor's degree. The average length of working experience as a nurse was 9.62 years. Six hundred and forty-eight of the nurses (92.3%) worked in shifts. The average hours worked per week and number of night shifts per month were 46.50 (SD = 8.84) and 6.09 (SD = 3.22), respectively. Approximately 52% and 48% of the nurses

had been trained on how to prevent sharp object injuries and how to avoid medication errors, respectively (Table 1). Regarding burnout, 27% of the nurses had high emotional exhaustion, 13% had high depersonalization, and only one nurse had a low personal accomplishment. None of the nurses had burnout syndrome as defined by the WHO (Figure 1). At the ward level, the mean score for each burnout dimension was 20.02 (SD = 5.2) for emotional exhaustion, 6.6 (SD = 3.5) for depersonalization, and 13.44 (SD = 3.4) for personal accomplishment.

There were 22 private wards (32.4%), 30 general wards (44.1%), and 16 ICUs and semi-ICUs (23.5%). The average number of nurses in each ward was 20.5 (SD = 9.8). The mean number of inpatients per year was 865.91 (SD = 581.62). The mean number of beds was 15.4 (range 4-41), and the average nurse-to-bed ratio was 1.77. The average occupancy rate was 71.5%, varying between 28.1% in

Table 1. Baseline characteristics of inpatient nurses, n=702

Variables	Numbers (%)
Age (years), mean ± SD	32.17 ± 7.47
Gender	
Female	684 (97.4)
Male	18 (2.6)
Marital status	
Single	512 (72.9)
Other (Married/Divorced/Widowed)	190 (27.1)
Level of education	
Bachelor's degree	614 (87.5)
Master's degree	88 (12.5)
Income (baht per month), mean ± SD	$34,916.70 \pm 8,960.05$
Nursing experience (years), mean ± SD	9.62 ± 7.35
Shift work (%)	648 (92.3)
Number of night shifts per month, mean ± SD	6.09 ± 3.22
Work hours per week, mean ± SD	46.50 ± 8.84
Training on medication error prevention (%)	337 (48.0)
Training on sharp object injury prevention (%)	362 (51.6)
Burnout syndrome	0
Burnout dimensions	
High emotional exhaustion (EE score > 26)	190 (27.1)
High depersonalization (DP score > 12)	93 (13.3)
Low personal accomplishment (PA score < 32)	1 (0.1)

Data are presented as number (%) and mean \pm SD

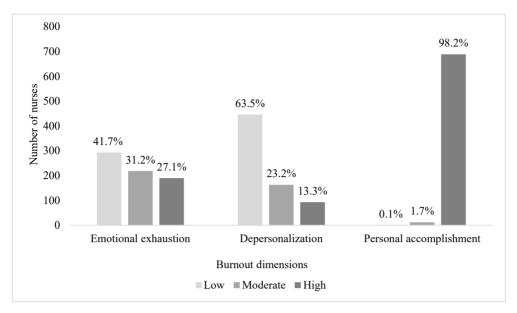


Figure 1. Prevalence of burnout among inpatient nurses, n=702

Table 2. Number and percentage of self-reported medication errors and sharp object injuries by burnout dimensions

	Medication errors			Sharp object injuries		
Factors	Yes	No	<i>p</i> -value	Yes	No	<i>p</i> -value
	(n=192)	(n=510)		(n=39)	(n=663)	
Emotional exhaustion						
Low	55 (18.8)	238 (81.2)	< 0.001	7 (2.4)	286 (97.6)	0.008
Moderate	66 (30.1)	153 (69.9)		17 (7.8)	202 (92.2)	
High	71 (37.4)	119 (62.6)		15 (7.9)	175 (92.1)	
Depersonalization						
Low	102 (22.9)	344 (77.1)	0.002	21 (4.7)	425 (95.3)	0.419
Moderate	58 (35.6)	105 (64.4)		11 (6.7)	152 (93.3)	
High	32 (34.4)	61 (65.6)		7 (7.5)	86 (92.5)	
Personal accomplishment						
Low	0	1 (100)	0.582	0	1 (100)	0.677
Moderate	2 (16.7)	10 (83.3)		0	12 (100)	
High	190 (27.6)	499 (72.4)		39 (5.7)	650 (94.3)	

Data are presented as number (%) and mean \pm standard deviation

The p values correspond to Student's t-test, Fisher's exact test, and Pearson's chi-squared test

the obstetrics and gynecology ward to 122.4% in the emergency observation ward.

Regarding safety outcomes, 27% of inpatient nurses (n=192) reported having made medication errors and 6% (n=39) reported sharp object injuries in the last year. A higher proportion of the nurses who reported medication errors and those who reported sharp object injuries also had

a higher incidence of moderate or high emotional exhaustion levels (Table 2). The number of medication errors and sharp object injuries reported in the IOR system during the same period were 329 and 51 incidents, respectively. The mean number of system-reported medication errors was 4.8 (SD = 6.2), with a range of 0-28. The mean number of system-reported sharp object injuries was 0.75

	Medication 6	Medication error (n=192)		Sharp object injury (n=39)	
Burnout dimensions	Crude	Adjusted*	Crude	Adjusted**	
	OR (95%CI)	OR (95%CI)	OR (95%CI)	OR (95%CI)	
Emotional exhaustion (level)					
High	2.54 (1.66-3.88)+	1.90 (1.12-3.21)+	3.48 (1.38-8.76)+	3.12 (1.23-7.92)+	
Moderate	1.85 (1.22-2.80)+	1.63 (1.04-2.56)+	3.45 (1.40-8.51)+	3.29 (1.33-8.15)+	
Low	1.00	1.00	1.00	1.00	
Depersonalization (level)					
- High	1.74 (1.06-2.86)+	1.04 (0.56-1.95)	1.65 (0.67-3.10)	N/A	
Moderate	1.82 (1.22-2.73)+	1.39 (0.89-2.18)	1.44 (0.67-3.10)	N/A	
Low	1.00	1.00	1.00	N/A	
Personal accomplishment (level)					
High	1.00	N/A	N/A	N/A	
Moderate	0.54 (0.11-2.54)	N/A	N/A	N/A	

Table 3. Odds ratio (OR) for association of medication error and sharp object injury with burnout dimensions

Low

N/A

N/A: not applicable

(SD = 1.1) and had a range of 0-4.

The mixed logistic regression results of the association of burnout with self-reported medication errors and self-reported sharp object injuries are presented in Table 3. In multivariable analysis, emotional exhaustion was found to be significantly associated with both self-reported medication errors and sharp object injuries. Moderate and high emotional exhaustion were both significantly associated with increased odds of self-reported medication errors (ORadj 1.63 and 1.90, respectively) as well as self-reported sharp objects injuries (ORadj 3.29 and 3.12, respectively).

Additional analysis using IOR of the association of sharp object injuries and average burnout score showed that a one-point increase in the seven-point Likert scale for emotional exhaustion was significantly associated with a 15% increase in system-reported sharp object injuries after adjusting for nurse-to-bed ratio, type of inpatient ward, and bed occupancy rate (IRR 1.15;95%CI 1.06-1.26, Table 4).

Discussion

N/A

The present study found that one in four nurses had a high level of emotional exhaustion and about one in ten nurses reported high depersonalization although only one nurse reported experiencing a feeling of low personal accomplishment. This predominance of the emotional exhaustion dimension is consistent with a previous study among nurses in academic medical centers in Iran (20). It has been suggested that emotional exhaustion is a core dimension of burnout and that it is the most obvious manifestation of this complex syndrome (21). When people describe themselves as experiencing burnout, they often are referring to a feeling of exhaustion. However, the high burnout in each of the three dimensions found in this study is lower than in a previous study of nurses in community hospitals (8) and lower than an earlier survey of staff nurses in a teaching hospital in Thailand (22). A possible explanation for these differences is that high workload and extended work hours are more common in community hospitals (23). In addition, it is

N/A

N/A

⁺Significant at p < 0.05

^{*}Adjusted for age, marital status, level of education, income, nursing experience, shift work, number of night shift per month, training on sharp object injury prevention (according to p < 0.15)

^{**}Adjusted for marital status, shift work (according to p < 0.15)

Burnout dimensions	Medication error (n=329)		Sharp object injury (n=51)		
	Crude IRR (95%CI)	Adjusted* IRR (95%CI)	Crude IRR (95%CI)	Adjusted* IRR (95%CI)	
Emotional exhaustion	1.07 (1.01-1.13)+	1.06 (0.99-1.13)	1.11 (1.03-1.19)+	1.15 (1.06-1.26)+	
Depersonalization	1.05 (0.95-1.16)	0.94 (0.87-1.09)	1.04 (0.95-1.15)	0.94 (0.84-1.06)	
Personal accomplishment	1.13 (1.01-1.26)+	1.11 (1.01-1.24)+	1.02 (0.11-3.21)	0.94 (0.82-1.07)	
(score, continuous)					

Table 4. Incidence rate ratio (IRR) for association of medication error and sharp object injury with burnout dimensions

possible that burnout in the teaching hospital which is the subject of this study had been reduced by improved working conditions resulting from the quality improvement programs regularly instituted by the hospital over almost the past 30 years.

Our study found that the number of self-reported medication errors and sharp object injuries were lower than the figures obtained from the incident reporting system (medication errors 192 vs. 329 and sharp object injuries 39 vs. 51). This differs from several other studies in which the numbers of errors recorded in the incident reporting system were usually underestimated (24,25). However, the self-reported numbers in the present study might be lower than the actual number because the yes-no question format in the questionnaire did not account for nurses who might have made medication errors and/or had sharp object injuries more than once. Also, the missing data in the non-response group could have resulted in a decrease in the number of selfreported safety outcomes.

This study highlights the impact of nurse burnout on medication errors and sharp object injuries. These results are consistent with several previous studies. For example, a study among nurses in Thailand by Nantsupawat et al. reported that a high level of burnout resulting from emotional exhaustion was associated with the nurses' perceptions of adverse patient outcomes, especially medication errors (8). Research previously conducted among nurses in China by Wang et al. found that emotional exhaustion was positively

correlated with the occurrence of sharp object injuries (9). That relationship may be explained by the conservational of resource theory which states that when peoples' resources are exhausted, they may enter a defensive mode to preserve themselves and may alter their investment of future resources (26). When nurses feel exhausted, they may be more likely to pull away from the job, including patients, and may focus only on the parts of the job they like which may lead to a lower quality of healthcare. Another possible explanation is that burnout symptoms may be related to cognitive dysfunction (27), attention deficit (28), and insomnia (27). In addition, the relationship between burnout and sharp object injuries may also be partially explained by the positive association between burnout and safety workaround (29), an alternative work process that bypasses required organizational safety procedures or rules, violations of safety procedures that are one of the causes of accidents at work.

This study explored the association between burnout and safety outcomes among nurses in a teaching hospital. The researcher assessed medication errors and sharp object injury incidents using self-reported questionnaires and incident occurrence reports (IORs). However, the cross-sectional design of the study does not confirm a causal link between variables. The research setting for this study was only one tertiary care institution; nevertheless, the results may be applicable to other large hospitals with similar characteristics and working process.

⁺ Significant at p value < 0.05

^{*} Adjusted by nurse-to-bed ratio, bed occupancy rate, type of inpatient ward

Conclusions

This study indicates that emotional exhaustion is a substantial problem among inpatient nurses and that it has a significant impact on patient and personnel safety. Identifying nurses with emotional exhaustion and providing appropriate support, including discussing mental health factors as part of Root Cause Analysis (RCA) should be considered for inclusion in policies to promote safety in healthcare services.

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Conflicts of interest

The authors certify that there are no conflicts of interest.

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ความสัมพันธ์ระหว่างภาวะเหนื่อยหน่ายในการทำงานของพยาบาลประจำหอผู้ป่วยและ ผลลัพธ์ด้านความปลอดภัย ของโรงพยาบาลโรงเรียนแพทย์แห่งหนึ่งในประเทศไทย

ชนม์นิภา วิฑูรสูตร, ¹ วิชัย เอกพลากร, ¹ ณัฐธิดา ไพรพยอม ² และ ฉัฐญาณ์ วงศ์รัฐนันท์ ¹ภาควิชาเวชศาสตร์ชุมชน, ²งานอาชีวอนามัย ความปลอดภัยและสิ่งแวดล้อม คณะแพทยศาสตร์ โรงพยาบาลรามาธิบดี มหาวิทยาลัยมหิดล

วัตถุประสงค์ เพื่อศึกษาความชุกของภาวะความเหนื่อยหน่ายในการทำงานของพยาบาลประจำหอผู้ป่วย และความ สัมพันธ์ระหว่างภาวะเหนื่อยหน่ายในการทำงานกับความผิดพลาดทางยาและอุบัติเหตุจากของมีคม ทั้งจากแบบรายงาน ตนเองและจากระบบรายงานอุบัติการณ์ (IOR)

วิธีการ การศึกษาแบบภาคตัดขวางในพยาบาลประจำหอผู้ป่วย 1,464 คน ของโรงพยาบาลโรงเรียนแพทย์แห่งหนึ่ง เก็บ ข้อมูลโดยใช้แบบสอบถามรายงานตนเอง ซึ่งประกอบด้วย 1) ข้อมูลส่วนบุคคล 2) แบบประเมินภาวะเหนื่อยหน่ายในการ ทำงาน 3) ข้อมูลการรายงานตนเองด้านความผิดพลาดทางยาและอุบัติเหตุจากของมีคม รวมทั้งเก็บข้อมูลอุบัติการณ์ย้อน หลัง 1 ปี จากระบบ IOR วิเคราะห์ความสัมพันธ์โดยใช้การวิเคราะห์ถดถอยโลจิสติกแบบผสมและการวิเคราะห์ถดถอยทวิ นามเพิงลบ

ผลการศึกษา มีพยาบาลประจำหอผู้ป่วย 702 คน เข้าร่วมการศึกษานี้ ผลการศึกษาพบว่า พยาบาลประจำหอผู้ป่วยมี คะแนนด้านความอ่อนล้าทางอารมณ์และด้านการลดความเป็นบุคคลอยู่ในระดับสูง ร้อยละ 27 และร้อยละ 13 ตาม ลำดับ ทั้งนี้ มีพยาบาลเพียงหนึ่งท่านที่มีคะแนนด้านความสำเร็จส่วนบุคคลอยู่ในระดับต่ำ โดยความอ่อนล้าทางอารมณ์ ในระดับสูง มีความสัมพันธ์กับความผิดพลาดทางยาและอุบัติเหตุจากของมีคมจากแบบรายงานตนเอง อย่างมีนัยสำคัญ ทางสถิติ (ORadj 1.90, 95%CI 1.1-3.2 และ ORadj 3.12, 95%CI 1.2-7.9 ตามลำดับ) และทุก ๆ 1 คะแนน ด้านความ อ่อนล้าทางอารมณ์ที่เพิ่มขึ้น อัตราการรายงานอุบัติการณ์ด้านอุบัติเหตุจากของมีคมในระบบ IOR เพิ่มขึ้นร้อยละ 15 อย่างมีนัยสำคัญทางสถิติ (p < 0.05)

สรุป ความอ่อนล้าทางอารมณ์สามารถพบได้ในพยาบาลประจำหอผู้ป่วย และมีผลกระทบต่อความปลอดภัยของทั้งผู้ป่วย และพยาบาล ดังนั้น การค้นหาพยาบาลที่มีความอ่อนล้าทางอารมณ์และดำเนินการช่วยเหลือ อาจถูกพิจารณาเป็นหนึ่ง ในนโยบายเพื่อส่งเสริมความปลอดภัยในสถานพยาบาล เชียงใหม่เวชสาร 2564;60(3):325-34. doi: 10.12982/

คำสำคัญ: ภาวะเหนื่อยหน่ายในการทำงาน พยาบาลประจำหอผู้ป่วย ความผิดพลาดทางยา อุบัติเหตุจากของมีคม ผลลัพธ์ ด้านความปลอดภัย